I. 克漏字測驗(20%)

I was one of six children. I have two younger brothers and _1_ elder sisters. My father was not a _2_ man and we live in a small house, so at home there was little _3_. _4_ I consider that I was extremely _5_. The house was on the outskirts of a small town. Meadows, woods, and even a friendly stream lay within walking distance of our home. My mother and father were far too busy to occupy _6_ with my affairs, so the greater part of my upbringing was left to my sisters. If I am now a comparatively calm and placid person, able to cope tolerably well with those problems that life always presents us with, it is, I firmly believe, due to the fact that I was allowed to grow up without too much fuss _7_ made of me.

The most dreadful fate that I can imagine would be that of growing up as _8_. All mothers and fathers experiment on their unfortunate first-born. They read the latest baby books. They attend clinics and courses of lectures. They even listen to the advice of unmarried aunts. They worry about the little person’s digestion. They _9_ the exact moment to present him or her with solid food. In short, _10_.

1. (A) two  (B) three  (C) four  (D) five
2. (A) poor  (B) wealthy  (C) big  (D) serious
3. (A) discomfort  (B) opportunity  (C) privacy  (D) noise
4. (A) Consequently  (B) For  (C) Furthermore  (D) Yet
5. (A) delightful  (B) fortunate  (C) unfortunate  (D) unhappy
6. (A) me  (B) myself  (C) them  (D) themselves
7. (A) was  (B)having  (C)being (D) had
8. (A) a male child  (B) an only child(C) only one child  (D) an unwanted child
9. (A) debate  (B) argue  (C) quarrel  (D) talk
10. (A) they can’t let their child grow up at this own pace
    (B) they make their child grow up at his own pace
    (C) they aren’t strict enough with their child
    (D) they should be spoiling their child more than they do

II. 批判閱讀 40%

請閱讀以下段落，並用中文寫出您的看法，共 2 題。

Part I. 20%

Sometimes, bad decisions are made because you feel social pressure to go along with what everyone else on your team wants to do. The people around you can influence your decisions in all kinds of ways:

A. You might feel that someone else is better informed than you and therefore has more data on which to base their decision.
B. You might want to be part of the inner circle of influential people in your group and you therefore participate actively in shaping the decision.
C. You might feel that external circumstances are forcing your hand to go one way or another.

Part II. 20%

We have studied more than 125,000 leaders. We’ve analyzed their styles, decisions, and actions and the hard and soft outcomes that result. We discovered that the two most important differentiating factors in separating exceptional from average leaders are Challenge and Connection. Connection is the strength of the emotional connection a leader builds with his or her people. Challenge is the extent to which a leader pushes his or her folks. Two of the most important decisions you have to make as a leader are how much you want to challenge your folks to push their limits and how tight an emotional bound you want to build with them. The decisions you make on these two issues will determine exactly what kind of leader you’re going to be. If you push people but you don’t seem to care about them, you’re not going to be very successful. But if you care enough about your folks to push them beyond what even they think they’re capable of, you will succeed.

III. 翻譯 40%，共 2 题

Part I. 英翻中 20%

Schools across the country are experienced the education reform. Because resistance is a major factor in reform failure, it is crucial for school principals to discover why teachers resist change. Strategies that can promote change readiness including shared decision making, collaboration, professional development, and principal’s modeling.

Part II. 中翻英 20%

稱讚會給人開心的感覺。當你鼓勵學生時，要注意以下幾點：

1. 正向鼓勵要是具體明確的。
2. 即時的正向鼓勵效果最好。
3. 正向鼓勵是不帶批評的。